



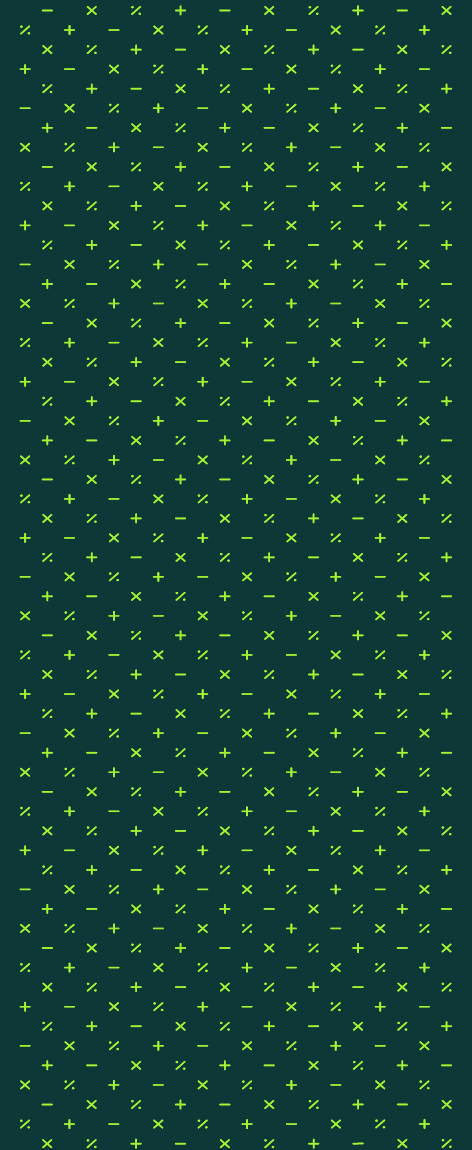
MOSS ADAMS

# NTTA Tribal Broadband Summit “Navigating the Broadband Continuum for Tribal ISPs”

## From Planning to Operations

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Presented by: Moss Adams  
Doug Kitch, CPA, Partner  
Rob Strait, Partner  
Chad Duval, Partner  
Chris Barron, Senior Manager



# Agenda Items

- **The Broadband Continuum**
  - ISP Planning
  - Needs Assessment/Market Study
  - Network Design
  - Financial Forecasting & Feasibility
  - Operational Assessment
  - Funding Review
  - Grant/Loan Application
  - Deployment
  - Operational ISP

# Realizing Potential

- Moss Adams is a fully integrated professional services firm dedicated to personally assisting clients with growing, managing, and protecting prosperity.
- With more than 3,800 professionals across more than 30 locations, we work with many of the world's most innovative companies and leaders.



# Our Locations

◀ 30+  
locations west  
of the Mississippi

- **ARIZONA**  
Phoenix
- **CALIFORNIA**  
El Segundo  
Fresno  
Napa  
Orange County  
Pasadena  
Sacramento  
Salinas  
San Diego  
San Francisco  
Santa Rosa  
Silicon Valley  
Stockton  
Walnut Creek  
Woodland Hills
- **COLORADO**  
Denver  
Colorado Springs
- **KANSAS**  
Kansas City
- **NEW MEXICO**  
Albuquerque
- **OREGON**  
Eugene  
Medford  
Portland
- **TEXAS**  
Dallas  
Houston
- **UTAH**  
Salt Lake City
- **WASHINGTON**  
Bellingham  
Everett  
Seattle  
Spokane  
Tacoma  
Yakima



# Industry Focus

- Here you'll discover the advantage of industrial grade expertise. Beyond technical acumen, our professionals are steeped in the market sectors they serve. Our keen understanding of industry trends and challenges permits us to anticipate and respond to opportunities for our clients that might otherwise go untapped.

AEROSPACE & DEFENSE	AGRIBUSINESS	APPAREL	AUTOMOTIVE & DEALER SERVICES
COMMUNICATIONS & MEDIA	CONSTRUCTION	FINANCIAL SERVICES	FOOD & BEVERAGE
FOREST PRODUCTS	GOVERNMENT SERVICES	HEALTH CARE	HIGHER EDUCATION
HOSPITALITY	LIFE SCIENCES	MANUFACTURING & CONSUMER PRODUCTS	NOT-FOR-PROFIT
OIL & GAS	POWER & UTILITIES	PRIVATE CLIENTS	PRIVATE EQUITY
PROFESSIONAL SERVICES	REAL ESTATE	RESTAURANTS	RENEWABLE ENERGY
RETAIL	TECHNOLOGY	TRANSPORTATION & LOGISTICS	TRIBAL & GAMING
WINE, BEER & SPIRITS			

 30+  
Industries served



## Communications & Media

- Dawn breaks on compelling and influential ideas in the communications and media industries. Whether you're an incumbent local exchange carrier (ILEC), competitive carrier (CLEC) or an internet service provider (ISP), **prosperity is built on the ability to recognize opportunity and the willingness to embrace it.** Your engagement team has deep insight into your industry's complex regulatory environment and can deliver industry-specific tax, assurance, and consulting guidance for your unique circumstances, so you can focus on growing your business.

*Expertise*

D  
E  
E  
P

*Crater Lake—  
A monument to  
perseverance,  
North America's  
deepest lake filled to  
1,949 feet over 720  
years.*

• 95+  
• professionals

• 225+  
• ILEC  
telecommunications  
clients across the  
nation

• 300+  
• communications and  
media clients across  
the nation



# Value Proposition: Specialized Services & Professionals

## Telecommunications Clients

Moss Adams provides an array of vital services to telecommunications clients across the nation.



## Who We Work With

- Incumbent Local Exchange Carriers
- Competitive Local Exchange Carriers
- Mobile Wireless Providers
- Internet Service Providers
- Transport and Backhaul Providers
- CATV and IPTV Providers

## Specialized Telecommunications Services

Cost Consulting	Assurance & Tax	Financial Forecasting	Business Intelligence/ Data Visualization
Broadband Funding/ Grants	State and Federal Regulatory Compliance	USAC Audit Preparation	State and Federal Regulatory Policy
Benchmarking	Tariff and Rate Development	State and Federal USF	Network Provisioning, Compliance & GIS/Mapping

## Invested in the Telecommunications Industry

Pursuing opportunity creates prosperity in the telecommunications industry. Whether you're upgrading your local loop network with fiber or pursuing a merger or acquisition, potential for growth abounds if you're willing to seize it. We understand your industry's complex regulatory environment and the challenges you face—from incorporating emerging technologies into your business plan to adapting to regulatory change—and can help you cultivate the financial and operational strength you need to succeed. At Moss Adams, we aim to exceed your expectations in several key areas:

- Telecommunications Expertise in All Disciplines
- Heavy Federal & State Regulatory Involvement & Strategy
- Proactive & Collaborative Approach to Client Service
- Focus on Client Education
- Valuable Benchmarking, Forecasting & Data Tools
- Access to Complex, Value-Added Services when the need arises
- Reasonable Fees



# Regulatory Reporting & Compliance Services

Following is a summary of some of the regulatory reporting and compliance services that we offer. This is not a comprehensive list and we can generally assist clients with any requirements they may have.

<b>Lifeline Compliance</b> <ul style="list-style-type: none"> <li>Developing Lifeline enrollment and recertification materials and procedures</li> <li>Marketing material development</li> <li>Staff training</li> <li>Lifeline audit and data validation assistance</li> </ul>	<b>NECA</b> <ul style="list-style-type: none"> <li>Reporting</li> <li>Line count forecasting</li> <li>Loop support</li> </ul>	<b>Network Compliance Services</b> <ul style="list-style-type: none"> <li>AOCN/NECA Tariff 4</li> <li>ASRs/LSRs</li> <li>CALEA compliance</li> <li>Network Provisioning &amp; CLEC implementation</li> <li>Local number portability</li> </ul>
<b>FCC Form 477: Broadband Reporting</b> <ul style="list-style-type: none"> <li>Preparation and submission of semiannual filings</li> <li>Geocoded data by census tract</li> <li>Mapping &amp; Shapefiles</li> </ul>	<b>State and Federal Tariffs</b> <ul style="list-style-type: none"> <li>New service offerings</li> <li>Rate development and monitoring</li> <li>Product development</li> <li>Tariff rewrites</li> </ul>	<b>Telecommunications Training</b> <ul style="list-style-type: none"> <li>Customer Proprietary Network Information (CPNI)</li> <li>Federal and state regulatory reporting</li> <li>Monthly &amp; Special Webcasts</li> <li>Revenue assurance (CABS)</li> </ul>
<b>FCC Form 481: Carrier Annual Reporting</b> <ul style="list-style-type: none"> <li>Filings</li> <li>Preparation and review of responses</li> </ul>	<b>Regulatory and Proceeding Expertise</b> <ul style="list-style-type: none"> <li>State and FCC regulatory proceeding support</li> <li>Expert testimony</li> <li>Regulatory strategy and policy development</li> </ul>	<b>FCC Form 497: Lifeline</b> <ul style="list-style-type: none"> <li>Monthly and quarterly filings</li> <li>Procedural reviews of internally prepared filings</li> <li>Internal compliance audits to prepare for USAC or OIG audits</li> </ul>
<b>FCC Form 499</b> <ul style="list-style-type: none"> <li>Quarterly and annual filings</li> <li>Procedural reviews of internally prepared filings</li> <li>Internal compliance audits to prepare for USAC or OIG audits</li> </ul>	<b>State, Local &amp; Telecommunications Taxes</b> <ul style="list-style-type: none"> <li>Excise Taxes</li> <li>Property Taxes</li> <li>Telecommunications Taxes &amp; Surcharges</li> <li>Municipal Taxes</li> </ul>	<b>State Regulatory Compliance</b> <ul style="list-style-type: none"> <li>Annual Reports</li> <li>Eligible Telecommunications Carrier Filing</li> <li>USF Filings &amp; Rate Cases</li> <li>Expert Witness Testimony</li> </ul>





# Communications & Media Partners



**Clay Sturgis**  
*Practice Leader*



**Gregg Amend**  
*Assurance Partner*



**Camille Christiansen**  
*Assurance Partner*



**RJ Delmese**  
*Consulting Partner*



**Cheri Burnham**  
*Tax Partner*



**Jarret Rea**  
*Assurance Partner*



**Aaron Sedler**  
*Consulting Partner*



**Chad Duval**  
*Consulting Partner*



**Chris Skidmore**  
*Assurance Partner*



**Rob Strait**  
*Consulting Partner*



**Doug Kitch**  
*Consulting Partner*



# Broadband Continuum



# Pre- Planning



# Pre-Planning

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- Multi-Year Process



DEVELOP YOUR  
TEAM



ASSESS YOUR  
NEEDS?



OUTSIDE  
ASSISTANCE?



# Broadband Continuum

- **Funds for Planning**
  - Are there grants available for broadband planning?
  - BTA, TBCP, State Grants – BB department
- **Pre-Planning**
  - Develop your team
    - Key Tribal Advocates/Stakeholders
    - Find your Champion
    - Internal Resources
    - External Resources
      - Engineering
      - Legal
      - Financial



# Selecting Outside Consultants

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- Engineers, Consultants, Attorneys, Accountants, IT, etc.
- ✓ Request for Proposal (RFP) for Outside Vendors
- ✓ Qualifications
  - ✓ Telecommunications Background
  - ✓ Work for Tribal Organizations/Carriers
    - ✓ Familiar with Tribal Rules
    - ✓ Grant Development
    - ✓ Grant Application Success Rate



# Selecting Outside Consultants

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- Engineers, Consultants, Attorneys, Accountants, IT, etc.
  - ✓ Understand the Regulatory Environment
    - Types of carriers (Price Cap, ILEC, CLEC, ISPs)
    - Funding Mechanisms Available for Tribal Broadband Providers.
    - HCL, CAF BLS, CAF ICC, BCM, Corporate Caps, Op Ex Caps, ACP, Lifeline, Schools and Libraries, Healthcare, etc.
    - Code of Federal Regulations



# Selecting Outside Consultants

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- Engineers, Consultants, Attorneys, Accountants, IT, etc.
  - ✓ Compliance Rules and Regulations
    - ✓ Mapping/GIS capabilities
    - ✓ Performance Measuring
    - ✓ Federal Form Filings: 481, 492, 499, 502, etc
    - ✓ State Form Filings
    - ✓ Financial Reporting Requirements
  - ✓ Responsiveness – Two to Three-Year Timelines





# Market Assessment



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Moss Adams - Proprietary

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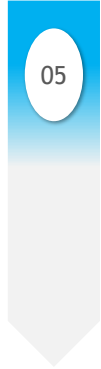
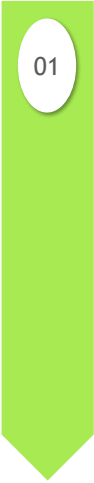
# Broadband Continuum

Planning

Environmental  
Assessment

Grant  
Application

Operational  
ISP



Network Design

Operations  
Planning

Q1

Q2

Q3

Q4

Q1

Q2

Q3

Q4

Q1

Q2

Q3

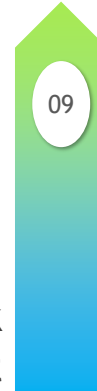
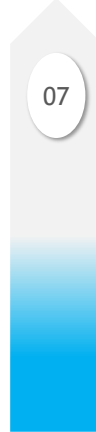
Q4

20YY

20YY

20YY

20YY



Needs Assessments  
Market Study

Forecast/Feasibility  
Study

Funding  
Assessment

Network  
Deployment



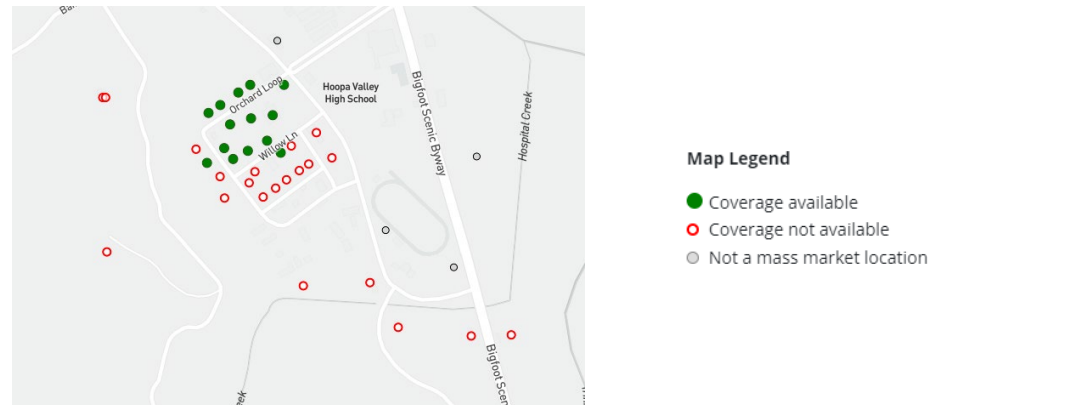
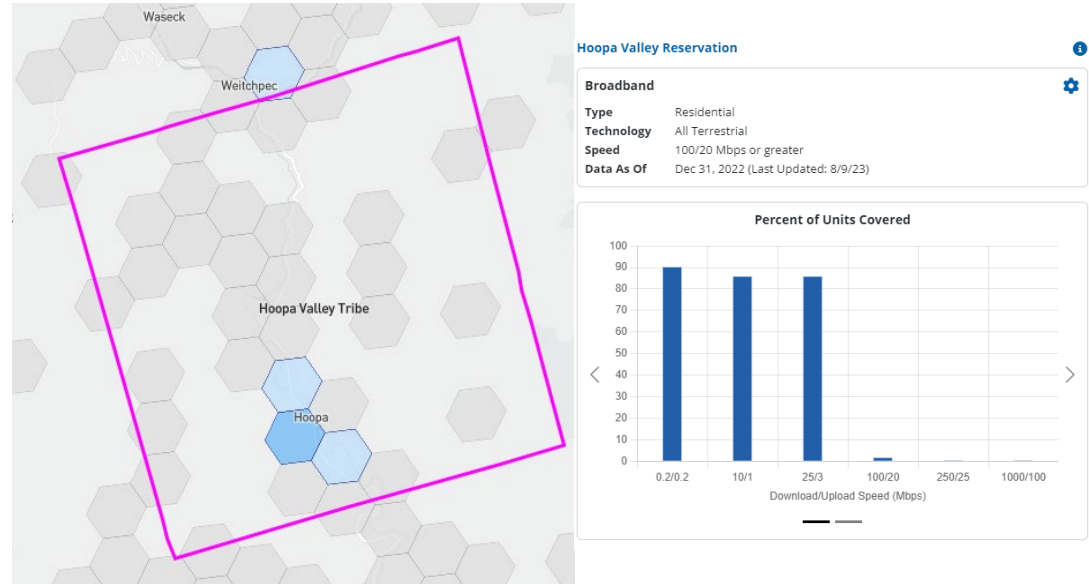
# Needs Assessment/Market Study

- Determine the market for broadband services
- Get to know your potential customers
- Results feed into planning and feasibility studies
- Key information to be gathered
  - Serviceable Locations (residence, business, community anchor institutions)
  - Assessment of existing broadband service providers (speeds, prices, packages)
  - Survey of households, businesses, CAIs to determine needs and expectations
  - Pricing analysis
  - Potential community and network anchor tenant commitments

# Needs Assessment/Market Study

- Serviceable Locations

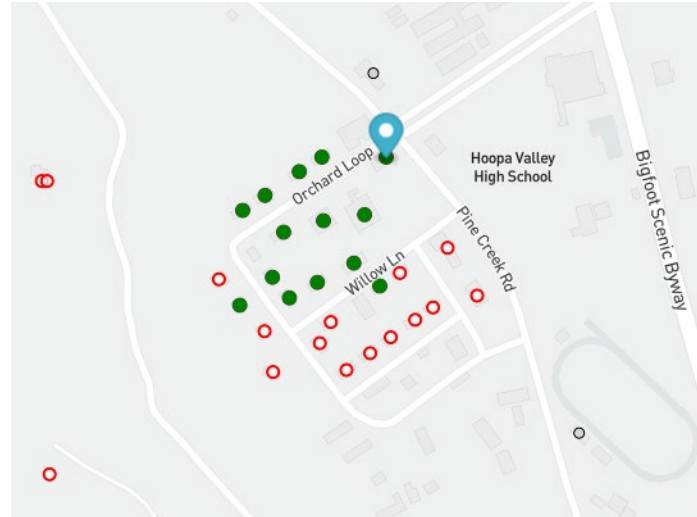
- GIS Intensive
- Sources include the FCC's National Broadband Map (NBM), NTIA's funding map, and state maps
- NBM allows no cost access to Broadband Serviceable Location Fabric (BSLF) data for Tribal governments
- Other sources: county parcel data, etc.



# Needs Assessment/Market Study

- Existing Service Providers

- FCC NBM contains provider information
- Name
- Technology
- Speeds



**284 ORCHARD LOOP** Location Challenge  
**HOOPA, CA 95546**

Status: Served | Business | Unit Count: 1

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**Broadband** ⚙️

Type: Residential  
Technology: All Terrestrial  
Speed: 100/20 Mbps or greater  
Data As Of: Dec 31, 2022 (Last Updated: 8/9/23)

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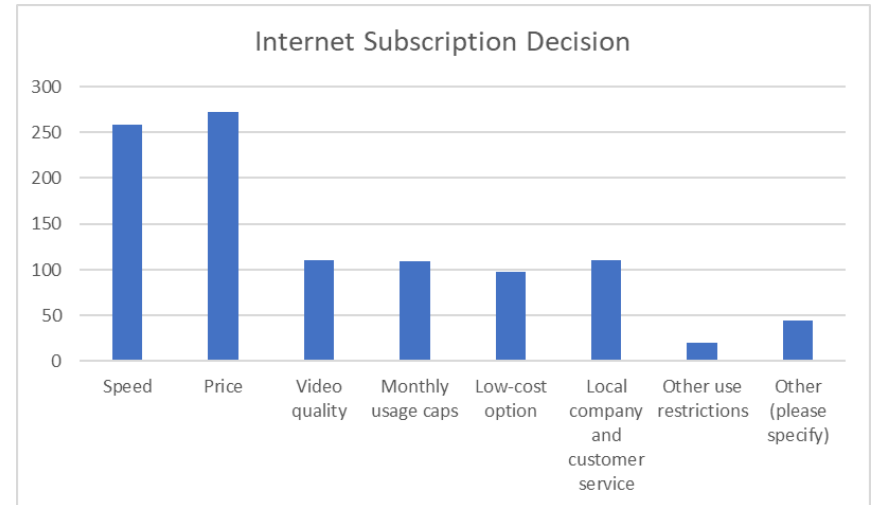
**Residential** | Business Availability Challenge

Provider	Technology	Down (Mbps)	Up (Mbps)	Chall.
▶ California Internet	Licensed Fixed Wireless	100	20	
▶ Hughes Network Systems, LLC	GSO Satellite	25	3	
▶ Space Exploration Technologies Corp.	NGSO Satellite	50	10	
▶ Velocity Communications, Inc.	Unlicensed Fixed Wireless	30	3	



# Needs Assessment/Market Study

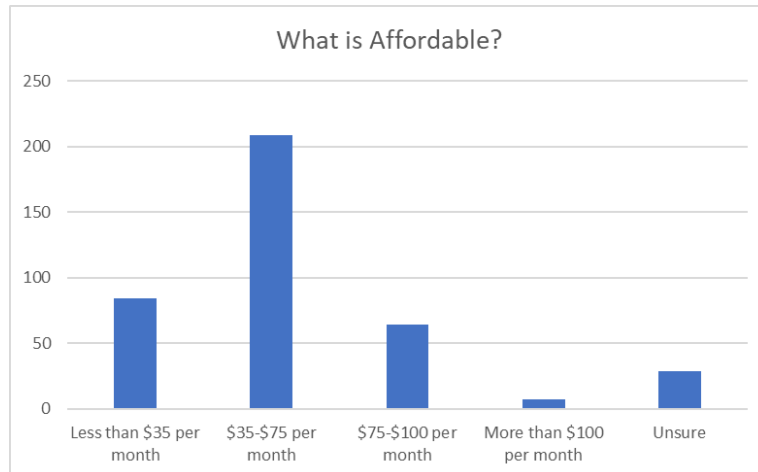
- Survey of Households, Businesses, Anchor Institutions
  - Determine goals of potential customer contact
  - Determine ultimate use(s) of information
  - Key information for needs assessment and market study
    - Current state of internet service (if any)
    - Current provider rating
    - Internet use
    - Prices for service
    - Affordability



# Needs Assessment/Market Study

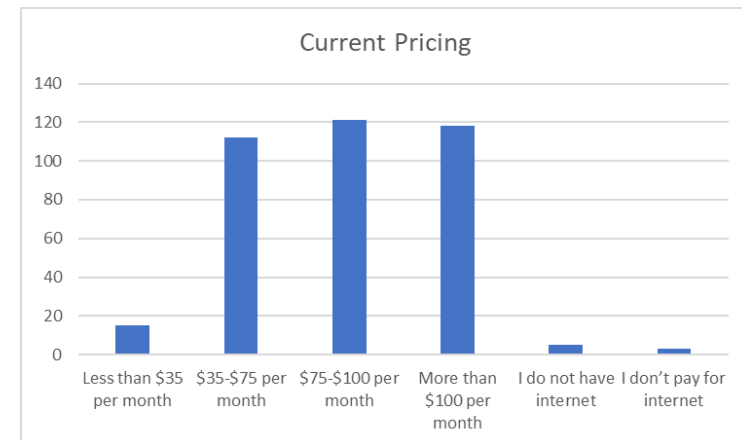
- Pricing Analysis


- Survey Results
- American Community Survey Data
- FCC Broadband Pricing Data



FCC Reasonably Comparable Rates

Download Bandwidth (Mbps)	Upload Bandwidth (Mbps)	Capacity Allowance (GB)	2023 U.S. Benchmark	2023 AK Benchmark
4	1	600	\$87.43	\$105.35
4	1	Unlimited	\$87.44	\$105.37
10	1	600	\$91.28	\$109.35
10	1	Unlimited	\$91.30	\$109.38
25	3	600	\$90.96	\$110.28
25	3	Unlimited	\$90.98	\$110.31
50	5	600	\$91.99	\$110.11
50	5	Unlimited	\$92.01	\$110.13
100	20	600	\$104.99	\$124.01
100	20	Unlimited	\$105.03	\$124.06
1000	500	600	\$142.71	\$167.57
1000	500	Unlimited	\$142.75	\$167.61
25	5	600	\$91.34	\$110.11
25	5	Unlimited	\$91.36	\$110.13
100	10	Unlimited	\$104.71	\$123.70
250	25	Unlimited	\$128.53	\$150.59
500	50	Unlimited	\$133.02	\$155.02
1000	100	Unlimited	\$144.96	\$169.84





# Needs Assessment/Market Study

- Potential community and network anchor tenant commitments
  - Community involvement and buy-in
  - Community Anchor Institutions
    - Examples: schools, libraries, medical and healthcare providers, public safety entities, public housing authorities, institutes of higher education
  - Broadband needs may differ from mass market services
  - Schools and libraries, including Tribal libraries and Tribal college and university libraries, may qualify for federal E-Rate support



# Market Study – Sample Survey Results

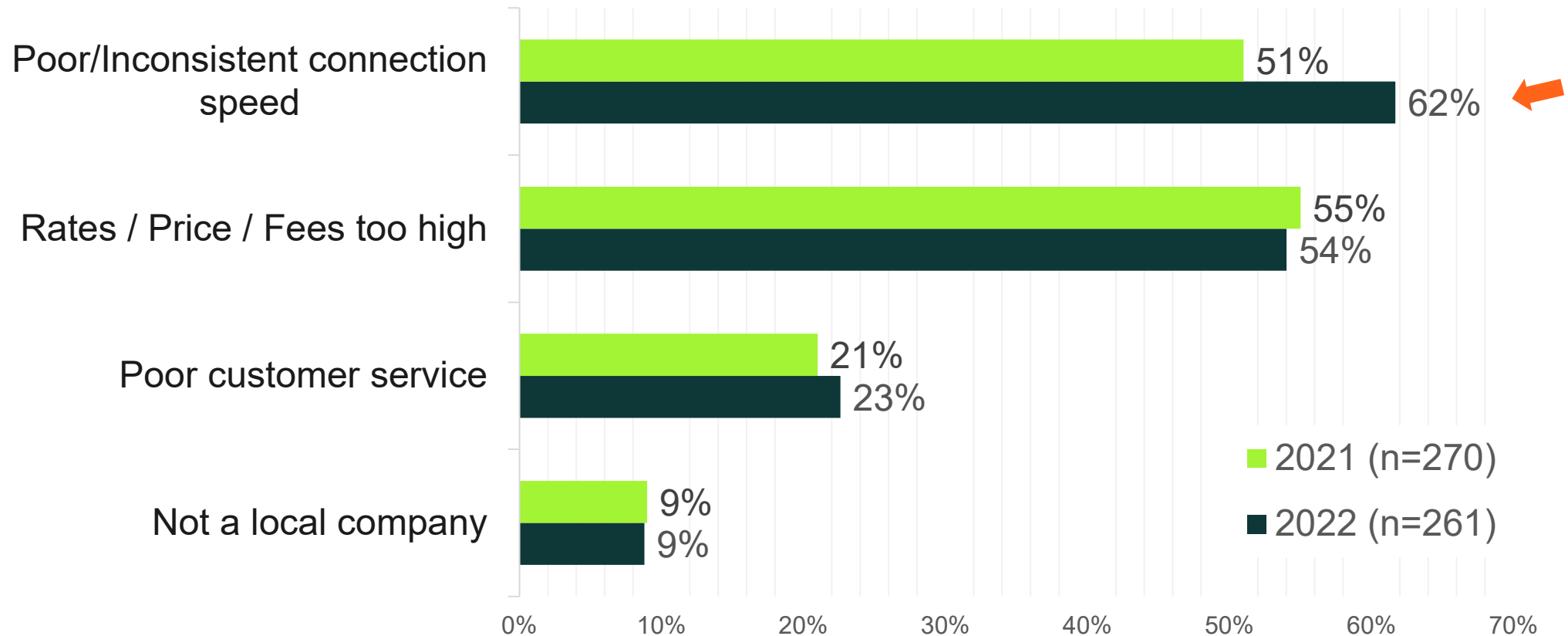
- **Market Assessment**

- Innovative Systems and Pivot
- Approx 850 Rural Residential
- Understand the satisfaction and usage trends of Rural Internet customers
  - Locations
  - Competition
  - Speed Packages
  - Pricing
  - Customer Satisfaction



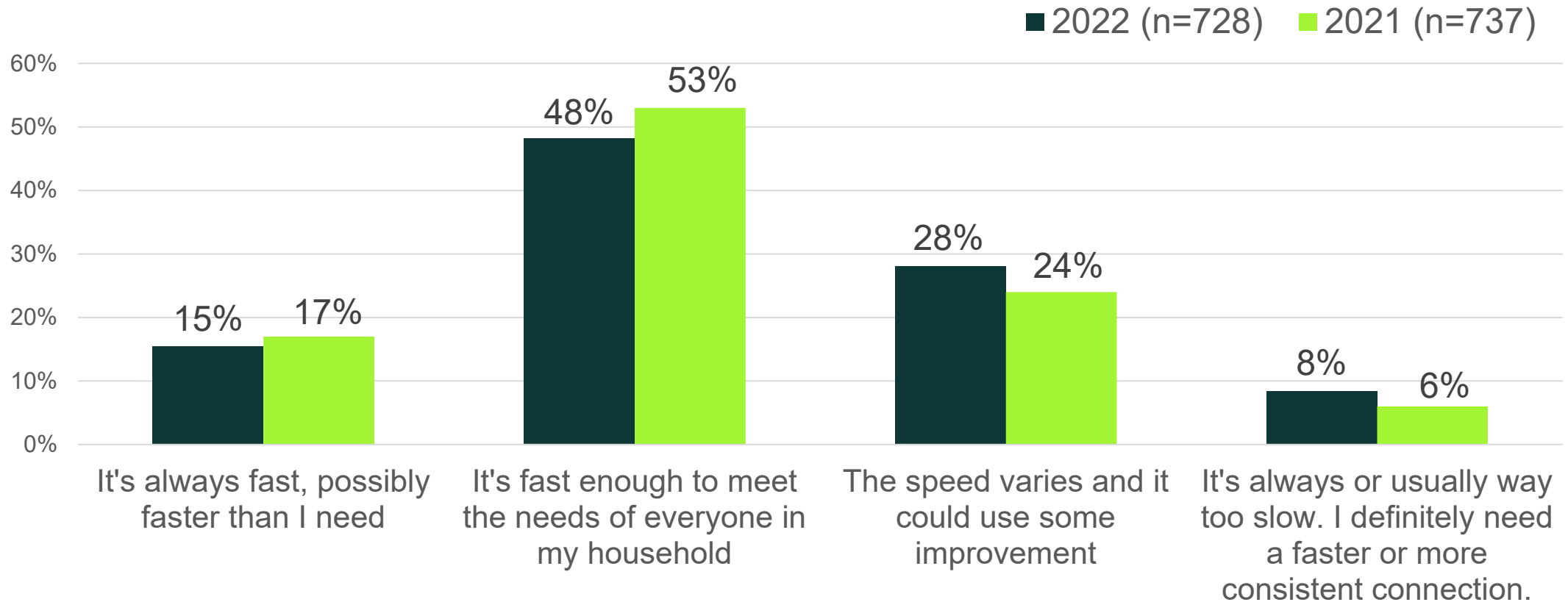
# Drivers of Low Internet Satisfaction

What keeps you from giving a higher rating? *Check all that apply*  
(Asked of those who gave a rating of 7 or lower on Internet Satisfaction.)



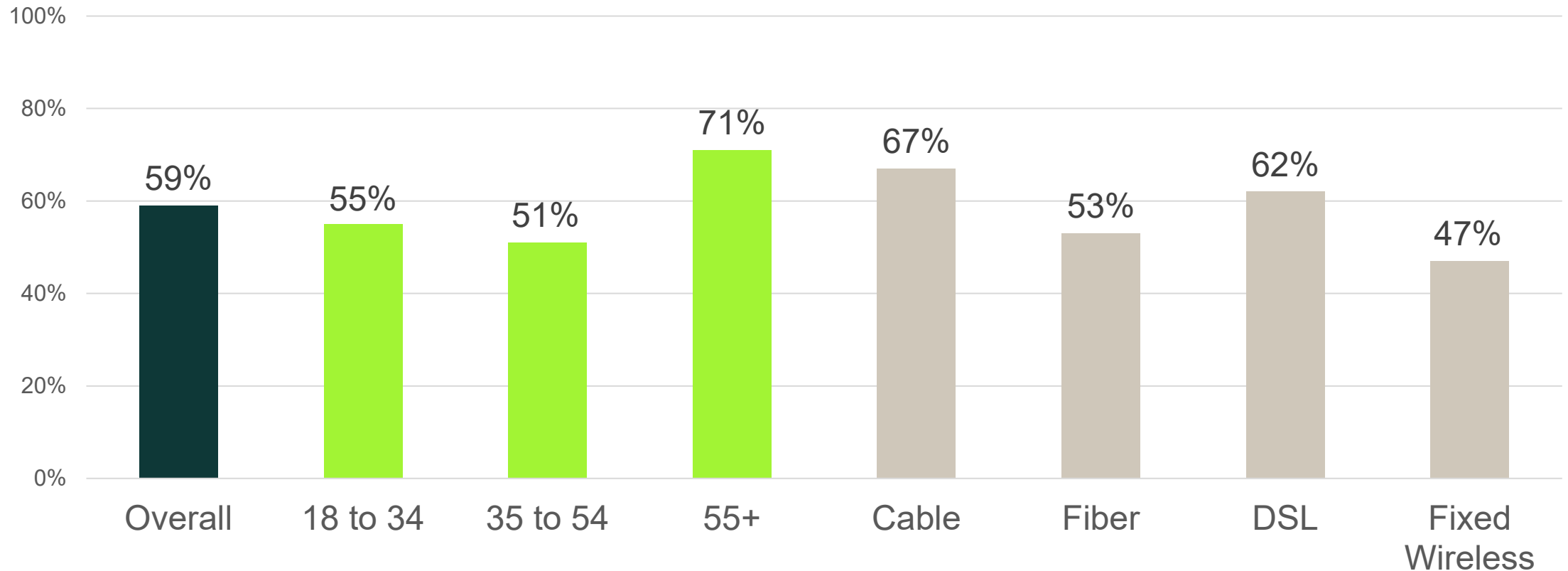
# Opinions of Home Internet Speed

Which one of the following best describes your opinion about your home internet speed?



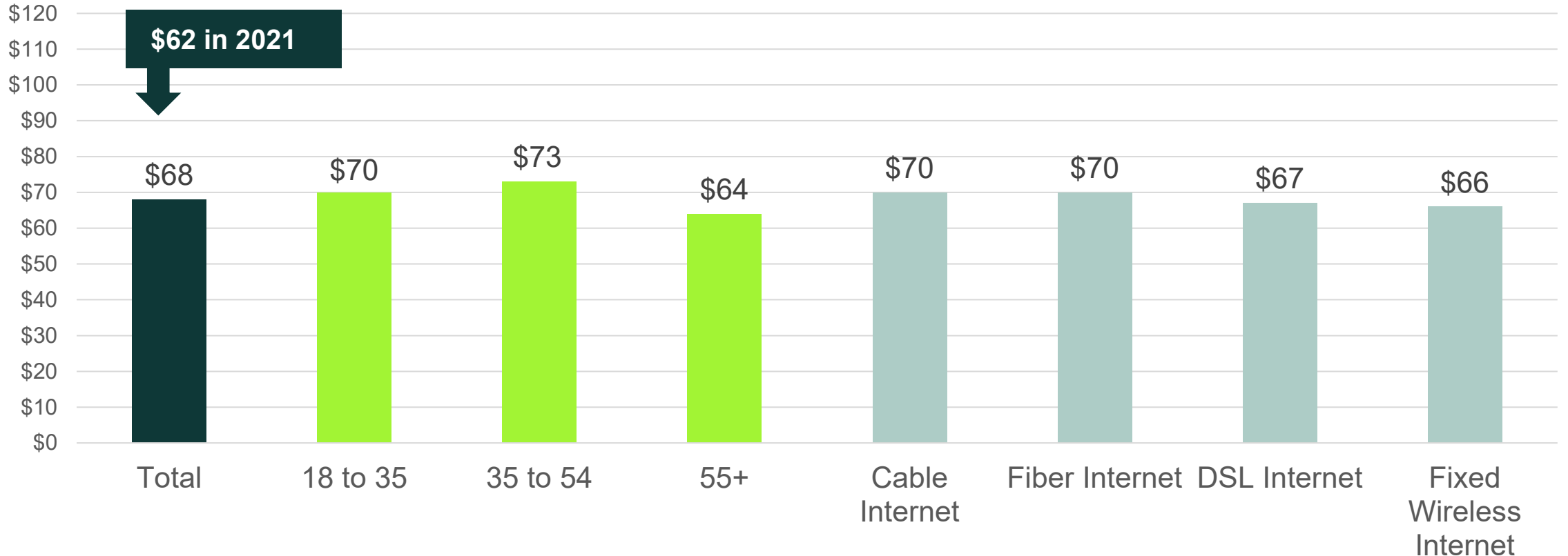
# Aware that Faster Speeds are Available

That you know of, are there internet speeds available to you that are faster than the speed you are getting now, whether from your current provider or a different one? *Percentage indicates those answering “Yes”*



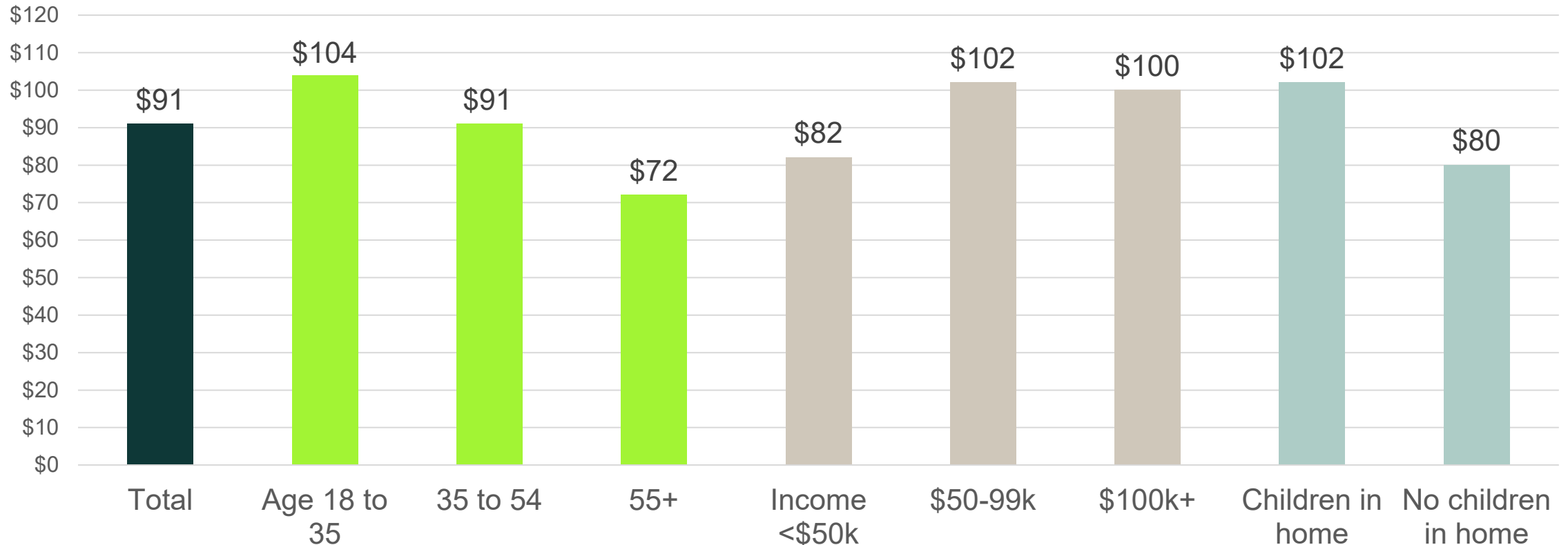
# Average Current Spend on Internet Alone

What is the approximate amount you're paying per month for just your internet service?



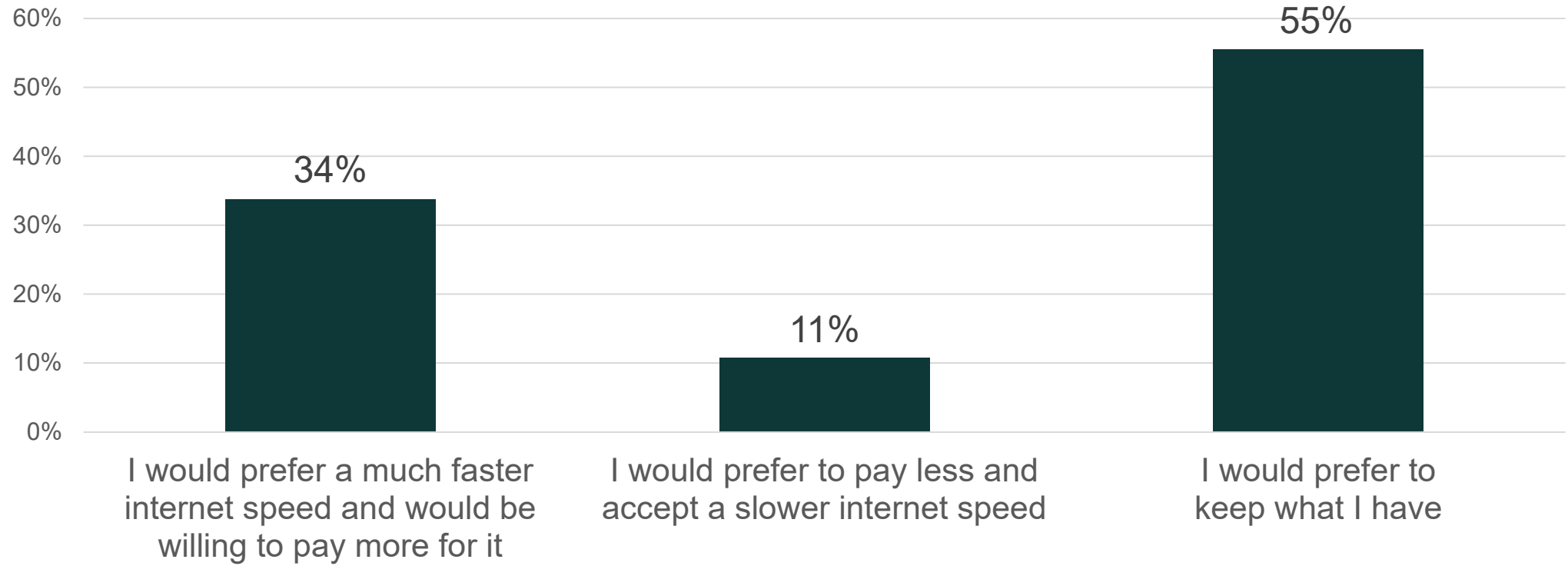
# Amount Willing to Spend for Faster Internet

How much are you willing to pay per month (in total) for internet service that is much faster than you're getting now?



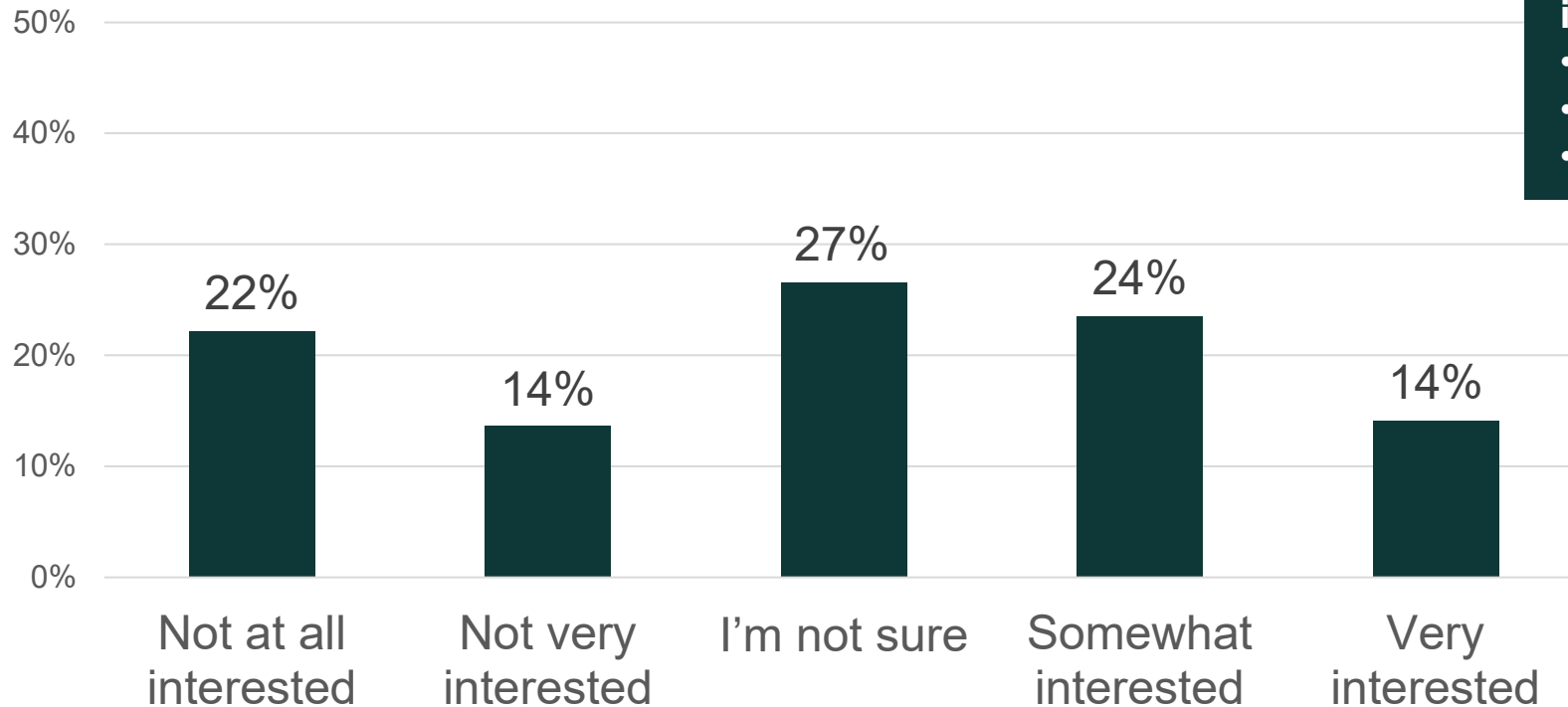
# Preference for Faster Speed or Lower Price

Compared to what you're paying for internet now, which of the following would you prefer for your household?



# Interest in a Free Trial

How interested would you be in a free trial of a faster internet speed for one month to see how it impacts your online experience?



**Somewhat + very interested by age:**

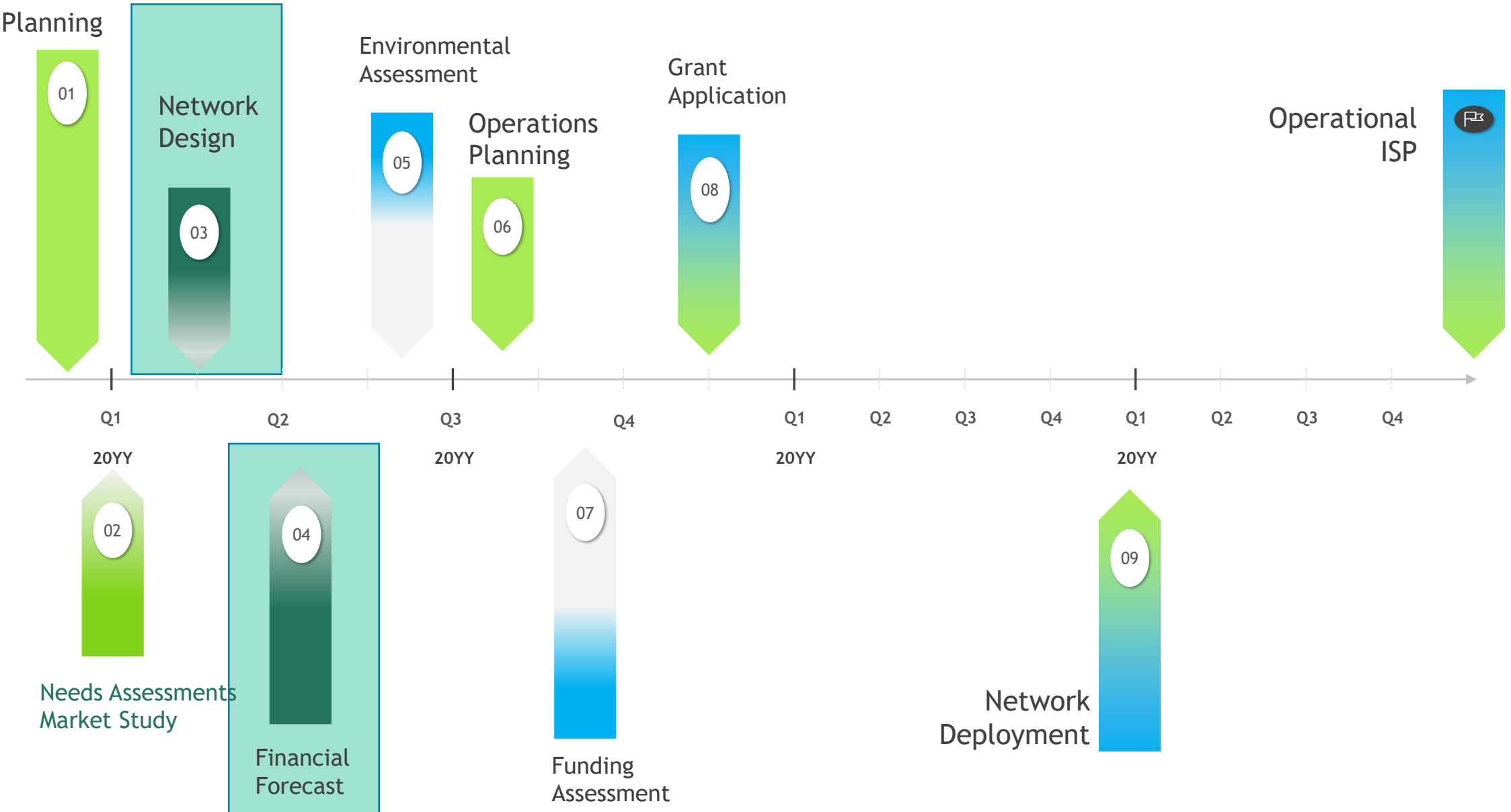
- 38% of 18 to 34
- 46% of 35 to 54
- 35% of 55+



A silhouette of a person's head and shoulders is shown in profile, pointing their right hand towards a complex network diagram. The diagram consists of numerous red nodes (circles) connected by a dense web of red lines. The background is a gradient of blue, transitioning from a darker blue on the left to a lighter, cyan-like blue on the right. The overall image conveys a sense of technical analysis and network management.

## Network Design & Financial Forecasting

# Broadband Continuum



# Network Design & Engineering

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## *Things to Think About:*

### Engineering for the Future

- Technology Transitions (i.e. TDM to IP; later slide shows trend of copper to fiber)
- Sources of revenues
- 5G will require fiber
- Cost aspect

### Public Interest

- The most efficient technologies to advance universal service
- Bringing current technologies to high-cost areas



# Network Design & Engineering

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## *Things to Think About:*

### Affordability

- The best way to provide service
- ACP & Lifeline

### Accountability

- Broadband mapping
- Performance Testing



# Network Design & Engineering

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Let's look at the following:

➤ Useful lives of technology

❖ **Fiber**

- 20+ years

❖ **Electronics**

- 8 to 12 years

Let's take the following comparison:

1. **Fiber.** Significant deployment costs; long useful life; incomparable transport medium; infinite capacity; ultimate quality
2. **Fixed Wireless.** Lessor deployment costs; shorter useful life; robust but finite service capacity (even with 5G...propagation limitations)



# Financial Forecast/Analysis

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- Must be performed early in the process
- Complete set of financial statements is absolutely critical when developing a business plan
  - **Balance sheet**
  - **Income statement**
  - **Statement of cash flows**
- Five to ten-year forecast should always accompany a business plan
- Criteria exist that will guide you during the planning process (next slides)



# Financial Forecast/Analysis

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Metrics to think about when considering the viability of a financial forecast

- **Cost**
  - Public resources (FCC data, USAC data, Tribal-specific data, GAO)
  - Engineers, consultants
- **Demand**
  - Market surveys and analysis
- **Pricing**
  - Industry tariffs
  - Competition
  - Affordability
- **Funding opportunities**



# Financial Forecast/Analysis

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## Operations

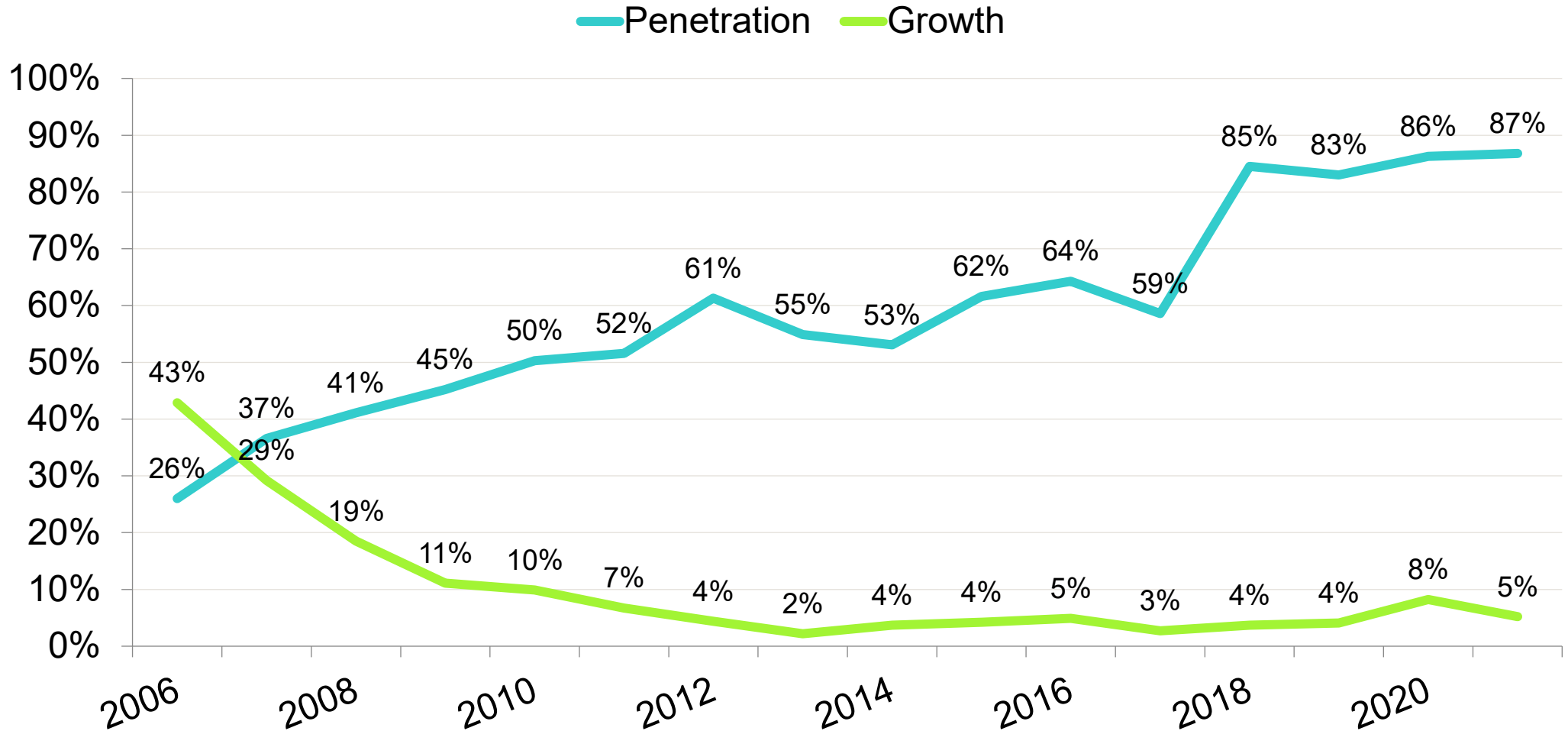
- How do you forecast revenues & expenses for your company?
- How many employees will you need?
- What types of employees will I need?
- Do I need a detailed budget, including summary of assumptions?
- Discussion of sustainability in later slide



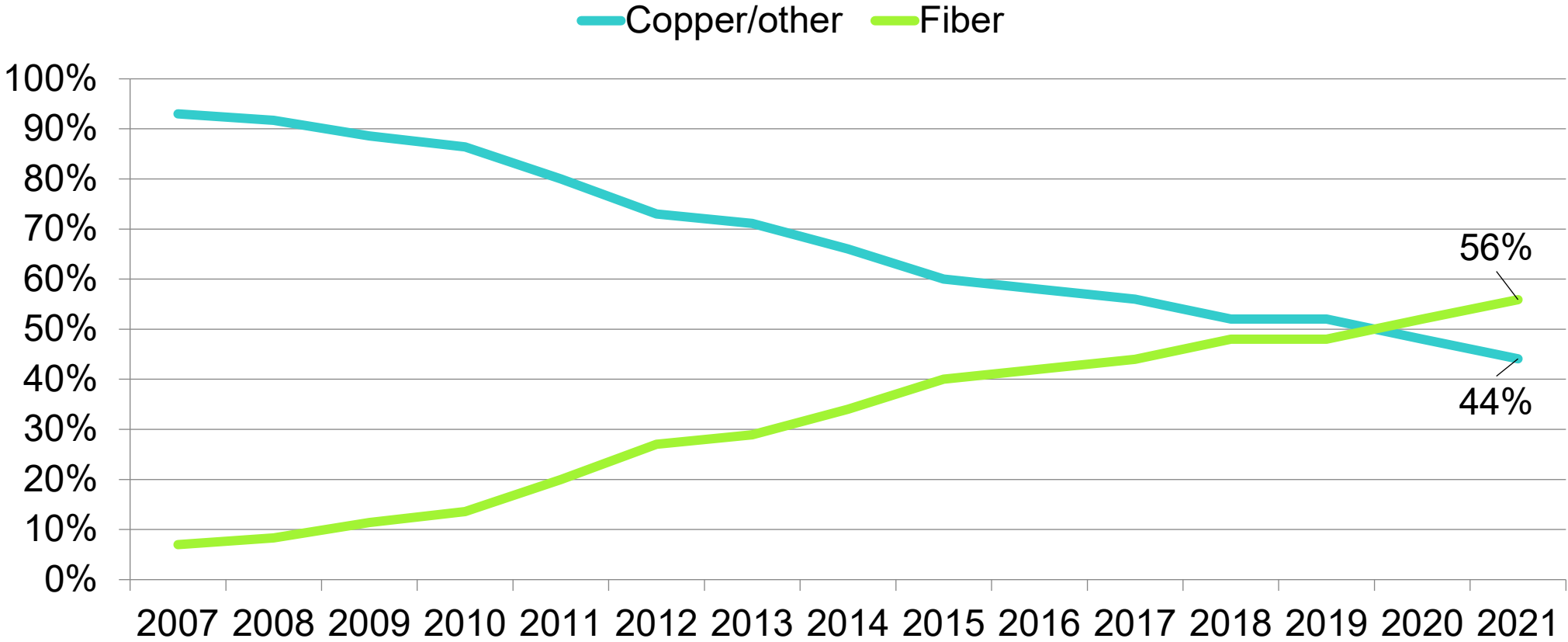


# Broadband Deployment

## Growth and Penetration



# Upgrading Network Facilities



# Sustainability of Networks

- Defined: In the broadest sense, sustainability refers to the ability to maintain or support a process continuously over time. In the context of deploying voice & broadband networks while establishing affordable pricing for all consumers, sustainability refers to maintaining and keeping these networks viable for future generations
- The next few slides will take a look at insights and statistics related to both serving area and sustainability cost metrics

# Serving Area Annual Cost Metrics (for incumbent local exchange carriers based on publicly available information)



# Operating Annual Cost Metrics per line (for incumbent local exchange carriers, based on publicly available information)

## National Average

- \$1,386
- \$115.50/mo

## Average Tribal

- \$2,199
- \$183.25/mo

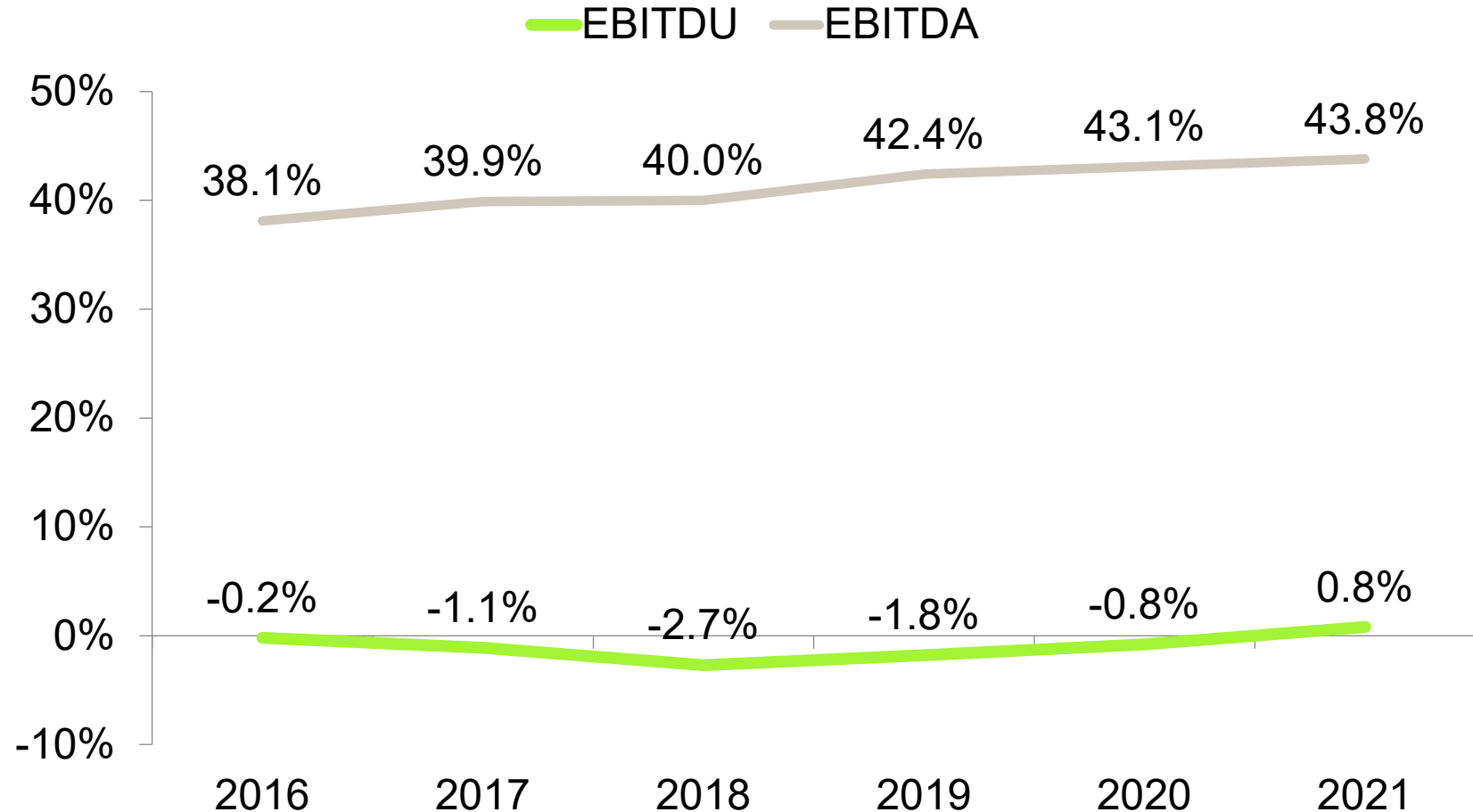
# Breakdown of Broadband Pricing

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- The 2023 national retail broadband benchmark for 100/20 service (unlimited capacity) is \$105.03/mo. Guesses on how much of this price is attributable to CapX versus Sustaining the network?
  - CapX: \$15.75, or ~ 15%
  - Opex/Sustainability: \$89.28, or ~85%



# Financial Metrics – EBITDA & EBITDU

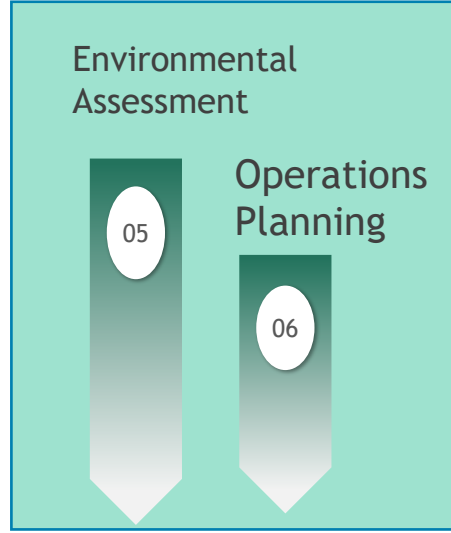


# Broadband Continuum

Planning



Network Design



Grant Application



Operational ISP



Q1

Q2

Q3

Q4

Q1

Q2

Q3

Q4

Q1

Q2

Q3

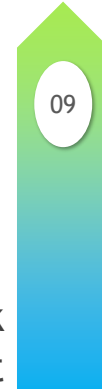
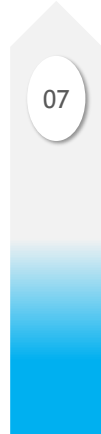
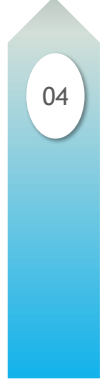
Q4

20YY

20YY

20YY

20YY



Needs Assessments  
Market Study

Financial  
Forecast

Funding  
Assessment

Network  
Deployment



# Broadband Continuum

- **Environmental Assessment**

- Impact Assessments
- Rights of Way
- DOT, County, State, BLM, Forest Service, FAA,

- **Operations**

- Partner with another ISP, ILEC, CLEC?
  - Build and Sell?
  - Build to Provide Broadband Directly?



# Environmental Assessment

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- National Environmental Policy Act (NEPA) compliance
  - Environmental reviews are necessary under this Act
  - Shapefiles for service areas where fiber and tower site construction are proposed will likely be necessary for uploading to Information for Planning and Consultation's (IPAC) Environmental Conservation Online System to determine presence of threatened or endangered plants and species
- Environmental, historic preservation, and cultural requirements must be met
- Typically, the National Historical Preservation Act (NHPA) requires Tribal consultation in steps of a process when a project may affect historic properties that are on Tribal lands



# Operations: “Type of Business” Designation

## Incumbent Local Exchange Carrier (ILEC)

- Requires Tribe to work with incumbent carrier
- Model-based support

## Internet Service Provider (ISP)

## Competitive Local Exchange Carrier (CLEC)

- Generally, an application must be filed with state

## Eligible Telecommunications Carrier (ETC)

- Lifeline



# Operations: Partnerships

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- **PINE TELEPHONE COMPANY/CHOCTAW NATION**
  - Used BTOP grant of \$9.5M to provide broadband service to Choctaw Nation
    - BTOP: Broadband Technology Opportunities Program providing grant funding under Obama administration
- **NEZ PERCE/INLAND CELLULAR**
  - Again used \$1.6M BTOP grant to deploy 216 miles of wireless infrastructure to connect numerous anchor institutions with broadband service
- **NORTHWEST OPEN ACCESS NETWORK (NOANET)**
  - Received two large BTOP grants in 2010 (\$84M and \$54M)
  - Partnered with Kalispel Indian Community; Lower Elwha Tribal Community; Yakama Nation
  - Deployed over 2,300 miles of fiber optic cable



# Operations: Consortia

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## **NORTH CENTRAL NEW MEXICO ECONOMIC DEVELOPMENT DISTRICT**

- Regional consortium formed by Pueblo of Pojoaque, Santa Clara Pueblo, Tesuque Pueblo, Ohkay Owingeh partnering with local governments
- \$10.6M BTOP grant
- 136 miles of fiber optic cable across the region
- Connected 110 anchor institutions across the four partnering lands

Begin discussions now in anticipation of next round of NTIA funding!



# Operations: Other Options

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Build & Sell



Managed Services  
Agreement with adjacent  
carrier



Advocate for sustainability  
funding



# Funding Assessment & Grant/Loan Application



# Broadband Continuum

Planning



Network Design



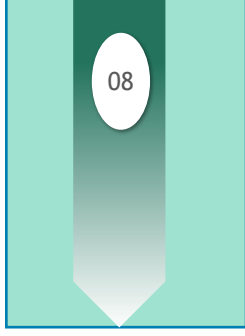
Environmental Assessment



Operations Planning



Grant Application



Operational ISP



Q1

Q2

Q3

Q4

Q1

Q2

Q3

Q4

Q1

Q2

Q3

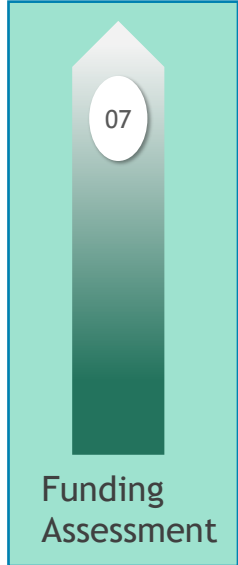
Q4

20YY

20YY

20YY

20YY



Needs Assessments  
Market Study

Financial  
Forecast

Funding  
Assessment

Network  
Deployment



# Funding Assessment/Grant Application

## *Outside Funding*

ReConnect

Tribal Broadband Connectivity Program

Broadband Equity, Access and Deployment Program

Enhanced ACAM for Existing Tribal RLECs



# Case Study

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
<b>Baseline:</b>							
Cash	\$ 750,552	\$ 1,195,702	\$ 1,537,151	\$ 1,928,245	\$ 2,317,582	\$ 2,697,136	\$ 3,085,423
Revenue	8,689,155	8,430,362	8,454,221	8,540,393	8,591,514	8,636,859	8,724,804
Net Income	3,242,542	2,658,810	2,545,841	2,368,249	2,196,344	2,014,865	1,821,127
<b>Grant Scenario Analysis:</b>							
Cash	\$ 2,188,042	\$ 3,918,809	\$ 3,943,908	\$ 4,014,282	\$ 4,096,507	\$ 4,187,392	\$ 4,307,143
Impact	1,437,490	2,723,107	2,406,757	2,086,037	1,778,925	1,490,256	1,221,720
Revenue	8,594,590	8,136,053	8,033,529	8,112,025	8,185,872	8,262,083	8,381,499
Impact	(94,565)	(294,309)	(420,692)	(428,368)	(405,642)	(374,776)	(343,305)
Net Income	3,174,844	2,483,861	2,310,134	2,124,867	1,975,689	1,825,075	1,662,809
Impact	(67,698)	(174,949)	(235,707)	(243,382)	(220,655)	(189,790)	(158,318)



# ReConnect Program

- Administered by USDA/RUS
- Funding categories
  - 100% loan
  - 50/50 loan/grant combination
  - 100% grant
  - 100% grant for Tribal governments, Alaska Native Corporations, colonies, persistent poverty areas, and socially vulnerable communities
  - Projects where 90% of households lack sufficient access to broadband—no match requirement
- At least 50% of households in the PFSA must lack access to fixed, terrestrial broadband with speeds of 100/20 Mbps



# ReConnect Program (Cont.)

- Rural areas only
- Funded network must be 100/100 Mbps capable
- ReConnect Round 4 is in progress
  - \$1.15 billion in funding
  - Application deadline was November 22, 2022
  - \$771.4 million awarded thus far
- Round 5 is in the works
  - Estimated \$1.2 billion in funding
  - Unknown application window



# Tribal Broadband Connectivity Program

## HISTORY

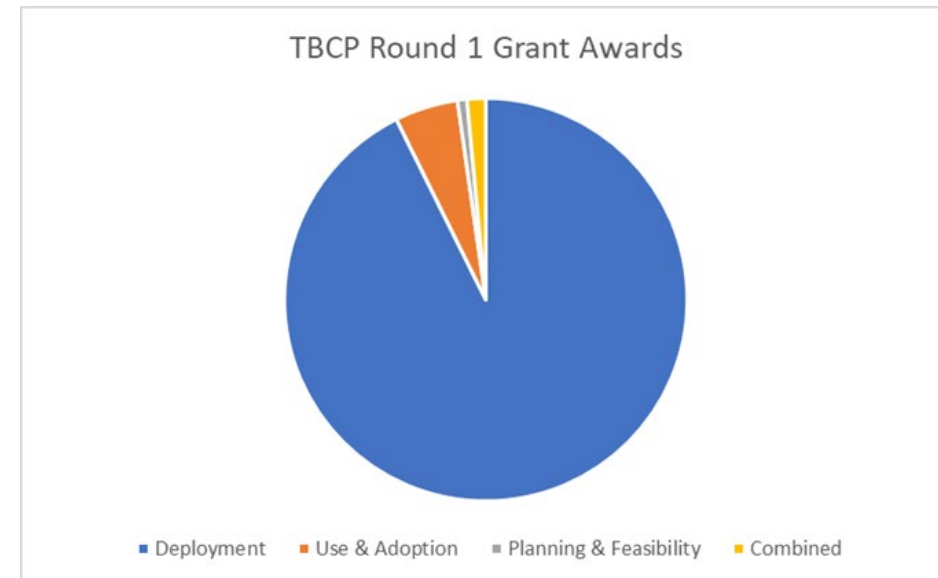
- Initially established by the 2021 Consolidated Appropriations Act
  - \$980 million
- Designed to expand access to broadband service on Tribal lands
- Eligible entities include Tribal governments and organizations, Tribal colleges or universities, and Alaska Native Corporations
- Grant funding for deployment, use and adoption, planning
- Prioritize unserved areas (lacking 25/3 Mbps)
  - Tribal self-certification of unserved areas
- No matching or cost sharing
- \$500,000 minimum allocation to applying Tribes



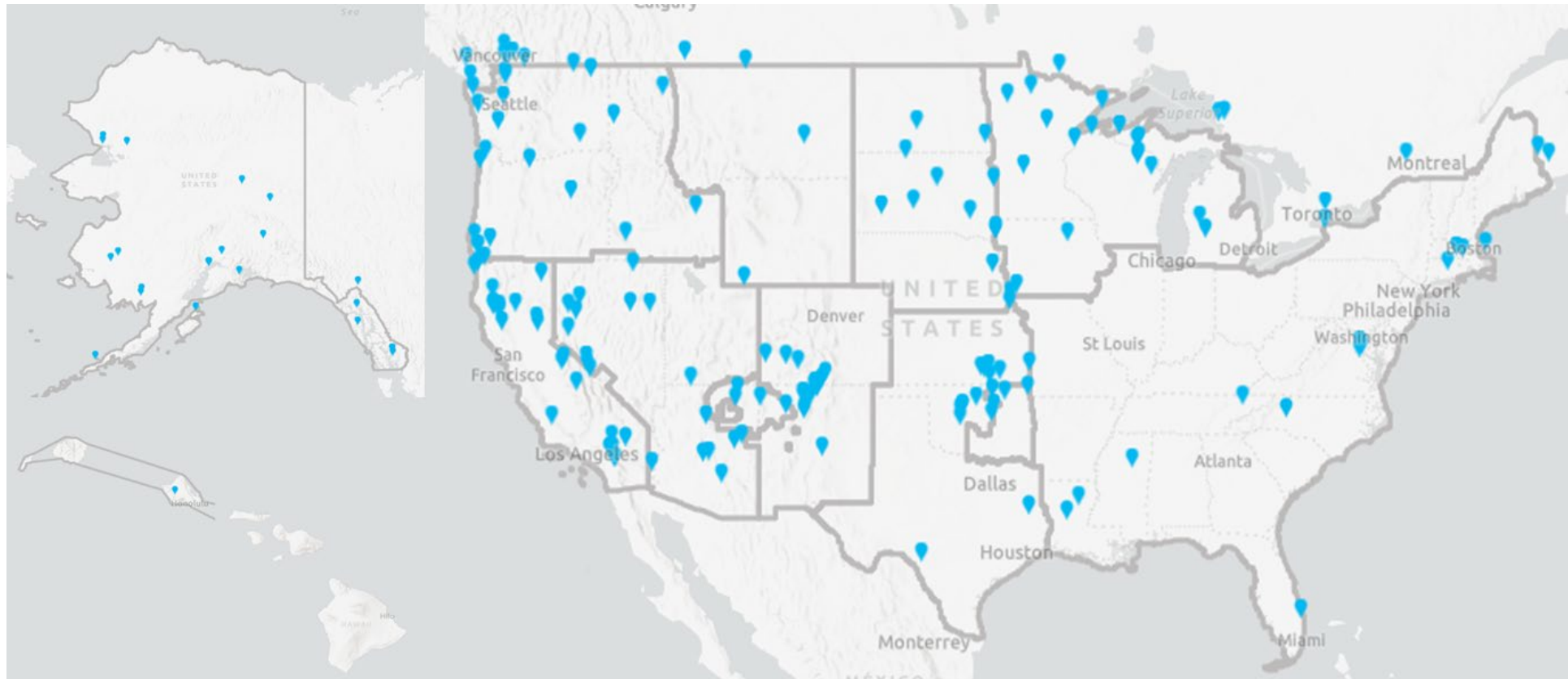
# Tribal Broadband Connectivity Program (Cont.)

## ROUND 1

- IIJA added \$1 billion (total funding \$1.980b)
- ~300 applications received, \$5 billion in requested funding
- Total awarded \$1,787,480,230
  - 191 projects funded
- Project awards
  - 112 deployment
  - 42 use and adoption
  - 27 planning and feasibility
  - 10 combination



# Tribal Broadband Connectivity Program (Cont.)



# Tribal Broadband Connectivity Program (Cont.)

## ROUND 2

- NOFO released July 28, 2023
- \$980 billion total funding available
- Projects limited to infrastructure deployment and use & adoption
- \$500,000 minimum for applying Tribes that did not receive Round 1 funding
- Application window is 180 days, applications are due January 23, 2024
- Expected funding ranges
  - Infrastructure Deployment: \$1 million - \$50 million
  - Use & Adoption: \$100,000 - \$2.5 million
- Funding targeted to unserved (no 25/3 Mbps) locations
- Tribal self-certification of unserved areas still available, with additional conditions





# Broadband Equity, Access and Deployment

- Administered by NTIA
- \$42.45 billion from IIJA
- Eligible Entities: States, Washington, D.C., Puerto Rico, and U.S. Territories
  - Tribal governments not directly eligible, but can be subgrantees
- Eligible Areas
  - Unserved locations: no access to 25/3 Mbps
  - Underserved locations: no access to 100/20 Mbps
  - Locations must be served with reliable broadband service to be counted as served—excludes satellite and unlicensed fixed wireless



# Broadband Equity, Access and Deployment

- Allowable costs include construction, improvement, acquisition of facilities to provide broadband service, digital literacy, implementation of digital equity plans, etc.
- Allocations to states announced on June 26, 2023
- States are in the planning stage
- Coming up
  - States generate initial proposals—this includes grant award methods, eligible location identification, and challenge process – due by December 27, 2023
  - State or other eligible entities should consult with Tribal governments where applicable
  - Tribal governments should be involved in location identification and challenge processes



# Enhanced A-CAM for Tribal Carriers

- FCC adopted Enhanced Alternative Connect America Model (A-CAM) program in late July
- Offers of support made by FCC, elections due by October 1
- Support term is 15 years (through 2039)
  - Deployment obligations complete by 2028
- Potential increased support for current Tribally-owned carriers
  - Current A-CAM recipients
  - Current Legacy support recipients
- Tribal Broadband Factor applied to unserved locations in Tribal areas
  - Lower threshold/higher cap for support



# The Broadband Grant/Loan Application

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How much time to allot for the Application?

Develop the Merit Score for your Application

What is Needed for the Application?

Grant/Loan Procurement

Award Notification

Release of Funds

Prepare for Audits



# The Broadband Grant/Loan Application

<b>1. Project Purpose and Benefits – level of impact on Tribal lands</b>	<b>(45 Points)</b>
<b>a. Level of Need on the Tribal Land</b>	35 points
<b>b. Affordability of Services</b>	10 points
<b>1. Project Viability</b>	<b>(30 Points)</b>
<b>a. Technical Approach and Related Network Planning, Capacity and Performance</b>	20 points
<b>b. Strength of Organizational Capability</b>	10 points
<b>1. Project Budget and Sustainability</b>	<b>(25 Points)</b>
<b>a. Reasonableness of Budget</b>	10 points
<b>b. Sustainability of Project</b>	15 points
<b>Application is Qualified for Funding</b>	<b>70-100 Points</b>



# Broadband Loan/Grant Application

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# Broadband Loan/Grant Application

- Narrative & Executive Summary
  - Experience of Key Personnel
  - Entity Eligibility
    - Is there sufficient financial backing?
    - Is there a qualifying Broadband need?
    - Area to be served & broadband availability
    - Description of facilities to be funded



# Broadband Loan/Grant Application

## Description of the needs, problems and challenges of the community

- Include Demographic Information
- Poverty and Census Data
- Job Creation
- Timeline
- Sustainability
- Environmental Impact
- Maps of Service Area, Network Diagrams
- Budget Narrative, Justification and List of Assumptions
- Pro Forma Financial Information





# Broadband Loan/Grant Procurement

- Procurement Process
  - Provide additional details on how unserved status was determined; how many of the customers on copper will have accessibility to 25/3 speeds
  - Provide current speeds of the proposed project area, include a breakdown of the subscription rates for the current customers as well as the amount of native households that do not have service
  - Provide detail costs for fiber, conduit, construction, average cost per mile
  - Provide Updated Quotes on Costs
  - What are the SPECIFIC costs included in:
    - Shelters, Huts, Backhaul
  - Where will equipment be purchased?



# The Broadband Grant/Loan Application

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Award Notification



Release of Funds



Deployment and  
Timeline Adherence



*Prepare for Audits*



# Broadband Continuum

Planning



Q1

20YY



Needs Assessments  
Market Study

Network  
Design



Q2



Financial  
Forecast

Environmental  
Assessment



Q3

20YY



Operations  
Planning

Q4



Funding  
Assessment

Grant  
Application



Q1

20YY

Q2

Q3

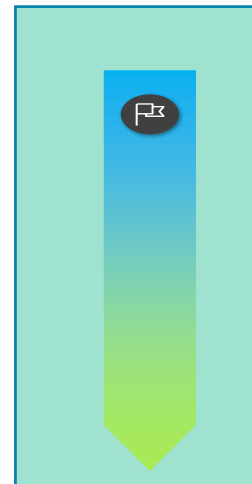
Q4



20YY

Operational  
ISP

Advocating



Q4

Network  
Deployment

# Advocacy

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Advocacy is critical to the success of Tribal Nations' broadband deployment and adoption. NTTA continues to be highly involved in “everything Tribal telecommunications” and has a high success rate in helping to shape regulatory policy for tribal telecommunications providers. A few items that NTTA has been involved with:

- Incorporating a Tribal Broadband Factor into the Universal Service Program;
- Creating an additional allowance of regulated cost recovery for unique operating expenses incurred on tribal lands;



# Advocacy cont.

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Extending the timeline for buildout obligations pertaining to the 2.5 Ghz proceeding;

Creating more flexible policy for broadband usage in the Affordable Connectivity Program;

Assisting with policy for tribal libraries and boys and girls programs to partake in the E-Rate program; and other successful advocacy support

Please get involved! Ask any NTTA member how to get more involved in advocating and allowing your voices to be heard.



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# Question & Answers

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**THANK  
YOU**

